

PfMP Certification Practice Test Questions and Answers

1. A benefits map is used in portfolio management to:

- A) Schedule project milestones
- B) Visually link portfolio components to the benefits and strategic outcomes they enable
- C) Document lessons learned
- D) Assign project resources

2. In PfMP, the concept of 'portfolio value' encompasses:

- A) Only the financial ROI of completed projects
- B) The total strategic, financial, and non-financial benefits delivered by the portfolio
- C) The number of projects completed on schedule
- D) The cost savings from resource optimization alone

3. Benefits dependency mapping helps portfolio managers by:

- A) Showing task-level dependencies between project activities
- B) Illustrating how enabling changes and business changes must occur for benefits to be realized
- C) Documenting resource allocation across components
- D) Tracking procurement milestones

4. When should assessment & evaluation be conducted in PfMP?

- A) At regular intervals and whenever significant changes occur
- B) Only when problems are identified
- C) Once during initial setup only
- D) Only when required by external auditors

Answers: 1-B 2-B 3-B 4-A

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