

# Chartered Management Consultant Practice Test Questions and Answers

**1. What is the primary objective of the diagnostic phase in management consulting?**

- A) To implement immediate solutions
- B) To identify root causes of organizational problems
- C) To negotiate consultant fees
- D) To terminate underperforming employees

**2. Which framework is commonly used for strategic analysis in consulting?**

- A) SWOT Analysis
- B) Porter's Five Forces
- C) McKinsey 7S Framework
- D) All of the above

**3. What is the key principle of change management in consulting?**

- A) Implementing changes as quickly as possible
- B) Managing stakeholder resistance and ensuring sustainable adoption
- C) Avoiding communication about changes
- D) Making changes without employee involvement

**4. In project management consulting, what does the critical path method help determine?**

- A) Project budget requirements
- B) The longest sequence of dependent tasks that determines project duration
- C) Team member skill levels
- D) Client satisfaction metrics

Answers: 1-B 2-D 3-B 4-B

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